## **EVA STATEMENT**

		2015	2014	
	Note	S\$'000	S\$'000	
Net operating profit before tax expense		420,151	1,088,177	
Adjusted for:				
Share of associates' and joint ventures' profits		42,415	194,538	
Interest expense	1	240,212	77,829	
Others	2	(6,358)	(6,796)	
Adjusted profit before interest and tax		696,420	1,353,748	
Cash operating taxes	3	(154,774)	(186,171)	
Net operating profit after tax (NOPAT)		541,646	1,167,577	
Average capital employed	4	15,101,288	11,083,735	
Weighted average cost of capital	5	6.2%	5.8%	
Capital charge		936,280	642,857	
Economic Value Added (EVA)		(394,634)	524,720	
Non-controlling share of EVA		250,728	(184,792)	
EVA attributable to shareholders		(143,906)	339,928	
Less: Unusual items (UI) gains	6	(421,023)	(5,960)	
EVA attributable to shareholders (exclude UI)		(564,929)	333,968	

## Notes

- 1. Interest expense includes imputed interest on present value of operating leases and capitalised interest charged to profit or loss upon disposal of the assets.
- 2. Other adjustments include recovery of investment costs, timing difference of allowances made for / (write-back) of doubtful debts, warranty, inventory obsolescence and goodwill written off / impaired and construction-in-progress.
- 3. The reported current tax is adjusted for the statutory tax impact of interest expense.
- 4. Average capital employed is computed by taking monthly average total assets less non interest-bearing liabilities plus timing provision, goodwill written off / impaired and present value of operating leases.

		2015	2014	
		S\$'000	S\$'000	
I	Najor Capital Components:			
P	roperty, plant and equipment	8,894,600	6,660,189	
- In	nvestments	2,711,106	2,386,455	
	Other long-term assets	873,257	692,849	
N	let working capital and long-term liabilities	2,622,325	1,344,242	
F	verage capital employed	15,101,288	11,083,735	

- 5. The Weighted Average Cost of Capital is calculated in accordance with the Sembcorp Group EVA Policy as follows:
  - i. Cost of Equity using Capital Asset Pricing Model with market risk premium at 5.0% (2014: 5.0%);
  - ii. Risk-free rate 2.26% (2014: 2.12%) based on yield-to-maturity of Singapore Government 10-year Bonds;
  - iii. Ungeared beta ranging from 0.5 to 1.0 (2014: 0.5 to 1.0) based on Sembcorp Industries' risk categorisation; and
  - iv. Cost of Debt rate at 2.65% (2014: 2.47%).
- 6. Unusual items (UI) refer to gain / loss on divestment of subsidiaries, associates, joint ventures, long-term investments and disposal of major property, plant and equipment.